



### **Pre-Proposal Conference**

## HOUSING PRIVATIZATION MARINE CORPS BASES CAMP PENDLETON & QUANTICO

N68711-03-RP-01M02

16 October 2002



### Welcome



- Opening Statements by Colonel Lee Farmer
  - Chief of Staff, MCB Camp Pendleton
- Introduction of NAVFAC and Marine Corps Representatives



### NAVFAC and Marine Corps Representatives



- Scott Forrest NAVFAC, Director, Special Venture Acquisition
- Tom Cole Basile, Baumann, Prost & Associates (BBP)
- Maria Williams EFD Southwest, PCO
- Morgan Rogers EFD Southwest, Project Manager
- Major Craig McDonald –Camp Pendleton Housing
- CDR Jeff Hoel MCB Quantico PWO



### **Agenda**



- The Program
- The Project
- Acquisition Process
- Government Assets
- Questions & Answers
- Closing Remarks





### **Program Background**



 FY96 Defense Authorization Act established the Military Housing Privatization Initiative (MHPI)

 The Act provides authorities that allow the DoD and the Services to work with the private sector to revitalize existing and build new military family housing in key areas, nationwide



### **Program Objectives**



- Leverage private investment with Government participation to accomplish short and long-term development / revitalization objectives faster and at a lower cost to taxpayers
- Provide for the availability of well-located, safe, good-quality, energy efficient, well-managed, affordable housing for DON families, as needed, over the long-term
  - Zero out-of-pocket beyond Basic Allowance for Housing (BAH) for rent and normal utilities



### **Project Background**



- 43,000 permanent party military personnel in the Camp Pendleton/MCB Quantico regions
- Approximately 8,000 military families residing in DON housing
- 75% reside in private housing
- The supply of available units in the community that are both affordable and of suitable quality is limited resulting in a 2-24 month waiting list for DON family housing





### **Project Development Scope**



- Privatize a total of 4,730 existing units and 1 mobile home park
  - 3,316 units at MCB Camp Pendleton and Coleville HC/MCMWTC Bridgeport
  - 1,414 units at MCB Quantico and 1 mobile home park with 60 pads
- Eliminate \$102.2 renovation backlog on existing units
- Demo/Replace 2,232 existing units that are beyond their useful life
- Construct 150 new (deficit reduction) units at Camp Pendleton
- Includes renovation, replacement, demolition, and/or sale of existing historical units at MCB Quantico





### **Key Project Features**



- DON intends to become an equity partner in a public-private partnership
- Transfer of DON assets included in Project Development Scope via nominal consideration long-term lease
- DON contribution of up to \$71.0 million
- Preferential rents for military families for 50 years



### **Key Project Features**



- Short-term renovations and long-term revitalization budgets established for the purposes of this acquisition
- Participation in key decisions of importance over the term of the agreement
- Flexibility to address changing market conditions



### **Key Project Features**



- Allocation of liability, risk and return
- Incentive fee structures
- Adequate safeguards and protections
- Protection of asset value
- Project dollars remain in the project







- Non-FAR Acquisition
- Step 1 RFQ Statement of Qualifications
  - Not more than 4 best qualified offerors invited to participate in Step 2
- Step 2 RFP Technical and Financial Proposals
  - Oral presentations
  - Offeror providing best value designated for exclusive negotiations





- Certain rights reserved by the DON
  - Exclusive negotiations may be terminated and initiated with another offeror
  - Final terms and conditions may differ from original proposed
  - Option to privatize additional DON-owned family housing at Camp Pendleton and/or other areas







### Step 1 RFQ

- Interested parties submit Statement of Qualifications
  - Vision Statement describing overall project concept and approach to long-term operations and management
  - Statement of the formation of the entity for the development, operation management and maintenance of the proposed project
  - Company/team's qualifications, experience and past performance with projects of similar nature, scope, and scale
    - Development
    - Operations and Management
    - Key Project Participants
  - Financial capability to carry out project as proposed





### Step 2 RFP

 Qualified developers/teams submit detailed technical and financial proposals

#### **Technical**

- Program statement for New/Replacement Construction and Short/Long Term Renovations
- Details
  - Conceptual Site Plans
  - Conceptual Design Plans
  - Operating, Management and Maintenance Plan for the project over the long-term
  - Completion Schedule for key events





### Step 2 RFP - Continued

### **Financial**

- Statement of Project Ownership: organizational structure; identifying principals; and nature, extent, liability, and interest of each
- Development budget describing all costs associated with new and replacement units as well as short-term renovations
- Description of all income and operating expenses of the project for the term of the agreement
- Sources and Uses of funds
- Distribution of net cash flow for the term of the agreement



### **Acquisition Schedule**

Solicitation Issued	02 Oct 02
Pre-Proposal Conference	16 Oct 02
Camp Pendleton Site Visit	16 Oct 02
Coleville/Bridgeport Site Visit	17 Oct 02
Quantico Site Visit	21 Oct 02
SOQ's Due	04 Nov 02
Issue Invitations for Step 2	25 Nov 02
Proposals Due	24 Jan 03
Oral Presentations	TBD
Select Offeror for Exclusive Negotiations	<i>Mar 03</i>
Execute Operating Agreement	Sep 03





# MARINE CORPS BASE CAMP PENDLETON OVERVIEW



### **ABOUT CAMP PENDLETON**



**CUSTOMERS:** Includes I MEF commanded by Lieutenant General and major elements of Marine Division, Aircraft Wing and Combat Service Support Group all commanded by general officers. Over 50 commands at battalion / squadron level. Tenant commands in include a full hospital, air station, assault craft unit and numerous support and training commands.

**COMMAND:** Commanding General, MCB is a Major General responsible for all base activities and functions.

**HOUSING:** Over 6,800 units total. Managed by staff of approx 150 military and civilian. Housing occupancy approx 85%.

IMPORTANCE OF QUALITY HOUSING MUST BE EMPHASIZED.

LOCATION IS GREAT BUT FREQUENCY OF DEPLOYMENTS FOR
OPERATIONS AND TRAINING MAKE FAMILY SECURITY A KEY
FACTOR IN THE MIND OF THE MARINE THEY PREPARE FOR
EXTENDED PERIODS OF ABSENCE.



## MCB Camp Pendleton Wire Mountain I





**Total Housing Units: 352** 

**Built: 1954** 

Last Renovated: 1985/86

Grade: Enlisted E1 – E5

Size: 2 / 3 / 4 Bedrooms



## MCB Camp Pendleton Wire Mountain II





**Total Housing Units: 458** 

**Built: 1954** 

Last Renovated: 1985 / 86

Grade: Enlisted E4 - E9

Size: 2 / 3 / 4 Bedrooms



## MCB Camp Pendleton Wire Mountain III





**Total Housing Units: 170** 

**Built: 1964** 

Last Renovated: 1995 / 96

Grade: Enlisted E6 - E9

Size: 3 / 4 Bedrooms



## MCB Camp Pendleton Forster Hills





**Total Housing Units: 100** 

**Built: 1975** 

Last Renovated: 2000

Grade: Enlisted E6 – E9

Size: 3 Bedrooms



## MCB Camp Pendleton South Mesa I





**Total Housing Units: 474** 

**Built: 1975** 

**Last Renovated: NA** 

**Grade: Enlisted E6 – E9** 

Size: 2 - 3 Bedrooms



## MCB Camp Pendleton South Mesa II





**Total Housing Units: 104** 

**Built: 1985** 

Last Renovated: NA

**Grade: Enlisted E4 – E5** 

Size: 2 Bedrooms



### MCB Camp Pendleton Serra Mesa





**Total Housing Units: 632** 

Built: 1986 / 87

**Last Renovated: NA** 

**Grade: Enlisted E1 – E3** 

Size: 1 - 2 Bedrooms



## MCB Camp Pendleton Del Mar I and II



**Total Housing Units: 178** 

**Built: 1964** 

Last Renovated: 1987 / 88





Grade: Officer W1 - O3

Size: 3 -4 Bedrooms



## MCB Camp Pendleton Del Mar III





**Total Housing Units: 50** 

**Built: 1993** 

Last Renovated: NA

Grade: Officer O4 - O6

Size: 3 - 4 Bedrooms



## MCB Camp Pendleton O'Neill Heights





**Total Housing Units: 218** 

**Built: 1974** 

Last Renovated: NA

Grade: Officer W1 - 05

Size: 2 / 3 / 4 Bedrooms



## MCB Camp Pendleton O'Neill Heights - East





**Total Housing Units: 30** 

**Built: 1987** 

Last Renovated: NA

Grade: Officer W1 - 03

Size: 2 - 3 Bedrooms



## MCB Camp Pendleton San Luis Rey





**Total Housing Units: 102** 

**Built: 1975** 

Last Renovated: NA

Grade: Officer 04 - 06

Size: 3 / 4 Bedrooms



### MCB Camp Pendleton General Officer Quarters



**Total Housing Units: 5** 





**Grade: General 07-08** 

Size: 4 Bedrooms





### MARINE CORPS MOUNTAIN WARFARE TRAINING CENTER (MCMWTC) / COLEVILLE HOUSING COMPLEX (HC) **OVERVIEW**



### **ABOUT MCMWTC**



**MISSION:** To prepare Marines and Sailors, provide deployment support, assist in doctrine development, and facilitate equipment testing in support of warfighting in a mountainous / cold weather environment.

**CUSTOMERS:** Units at usually battalion and company level and individuals who attend variety of cold weather and mountain training courses. Instructors have long hours and unique challenges.

**COMMANDS:** Single command under Marine Colonel. Family Housing is administered under auspice of MCB Camp Pendleton

STAFF: 294 Military and Civilian. Housing Occupancy approx 85%.

IMPORTANCE OF COMMUNITY CANNOT BE OVEREMPHASIZED.
LOCATION IS REMOTE AND KEY TO QUALITY OF LIFE IS
DIRECTLY RELATED TO QUALITY OF HOUSING AND
COMMUNITY SUPPORT.



### Coleville/MCMWTC Bridgeport Time –Distance Factor

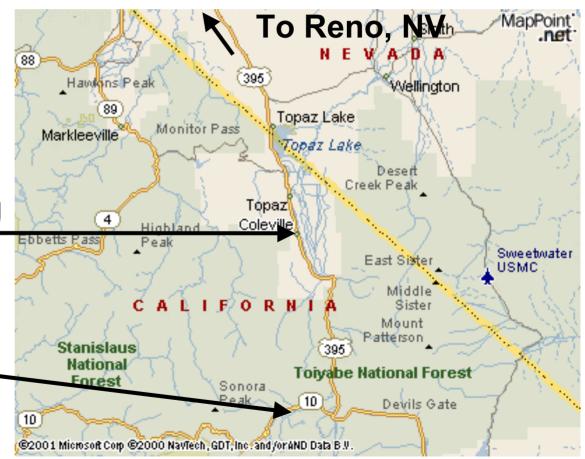


Miles: 25

**Driving Time: 40 Mins** 

Coleville Housing
Area

**Mountain Warfare Training Center** 





### **Upper Base Camp (Winter)**

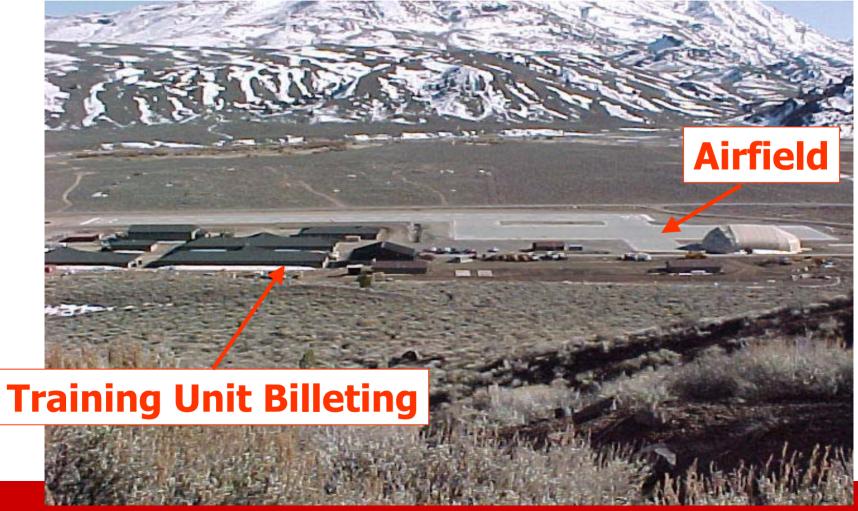






# **Lower Base Camp (Spring)**

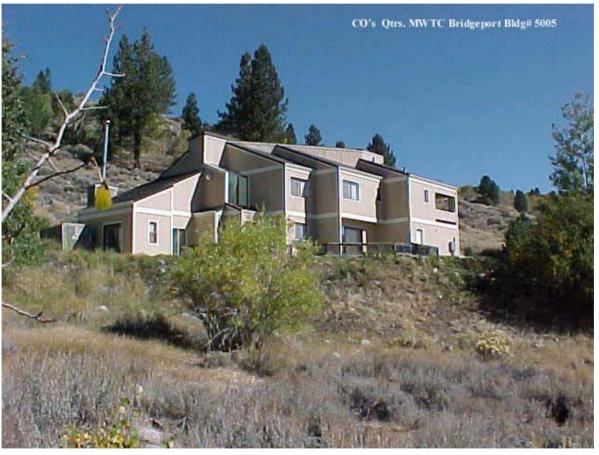






## **MCMWTC** Bridgeport

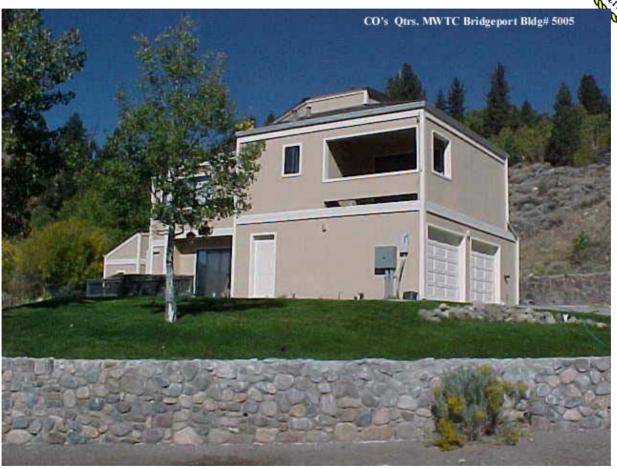




**Commanding Officer's Quarters** 



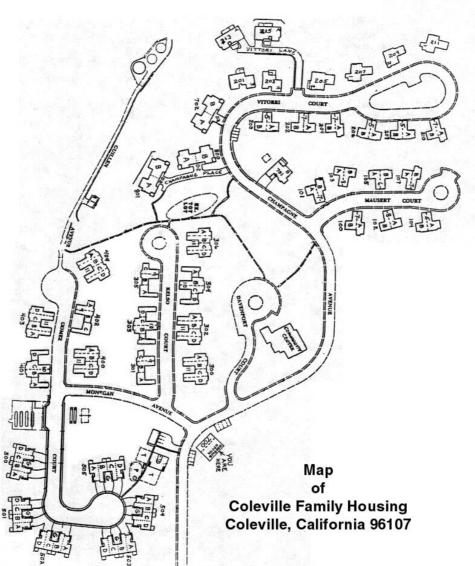
## **MCMWTC** Bridgeport



**Commanding Officer's Quarters** 



#### **Marine Corps Mountain Warfare Training Center**



















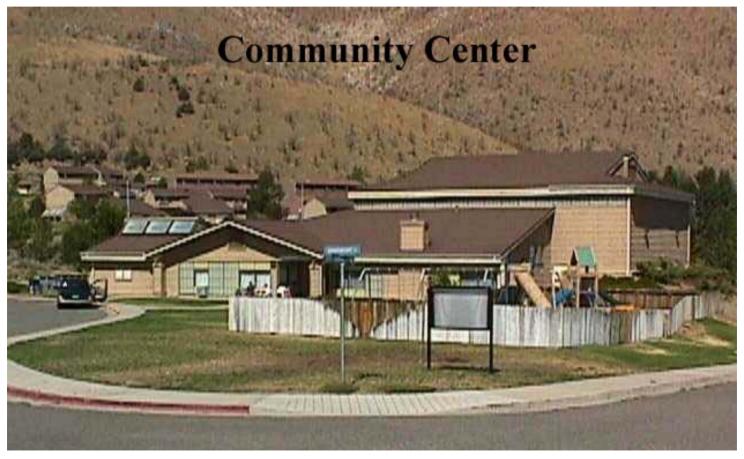


















**Water Treatment Plant** 





# MARINE CORPS BASE QUANTICO OVERVIEW



**Proposed PPV Housing** 







**Total Housing Units: 11** 

**Built: 1920** 

Last Renovated: 1986 - 2000

**Grade: Officer 07+** 

Size: 3 – 4 Bedrooms

Average Sq. Ft.: 3,236

**Neville Road General Officer Quarters** 







**Total Housing Units: 336** 

**Built: 1952** 

Last Renovated: 1978 - 1982

**Grade: Enlisted E1 – E5** 

Size: 2 – 4 Bedrooms

Average Sq. Ft.: 1,540

#### **Thomason Park**







**Total Housing Units: 9** 

**Built: 1940** 

Last Renovated: 1983

**Grade: Enlisted E3 – E5** 

Size: 2 Bedrooms

Average Sq. Ft.: 1,395

1100 Block (similar in size and style to 45 Units in Chamberlain Village)







**Total Housing Units: 77** 

Built: 1957/1958

Last Renovated: 1985

Grade: Officer O1 – O3

Size: 2 - 3 Bedrooms

Average Sq. Ft.: 1,478

300 Block







**Total Housing Units: 446** 

**Built: 1961 – 1962** 

**Last Renovated: 1988 – 1990** 

Grade: Officer O1 - O5

Enlisted E6 - E9

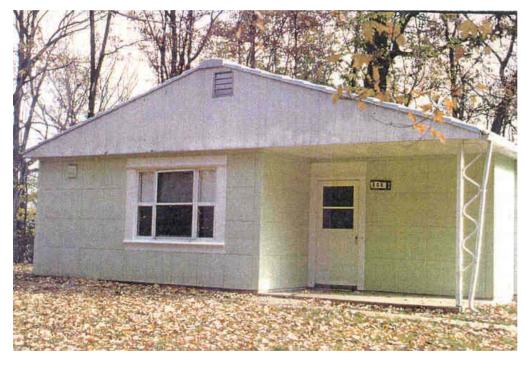
Size: 3 – 4 Bedrooms

Average Sq. Ft.: 1,426

#### **Lyman Park**







**Total Housing Units: 60** 

**Built: 1949** 

Last Renovated: 1984

**Grade: Enlisted E1 – E9** 

Size: 2 - 3 Bedrooms

Average Sq. Ft.: 1,290

#### **Argonne Hills and Geiger Ridge Lustrons**







**Total Housing Units: 210** 

Built: 1936 - 1939

**Last Renovated: 1984 - 1999** 

Grade: Officer O1 - O5

Enlisted E4 - E5

Size: 2 – 3 Bedrooms

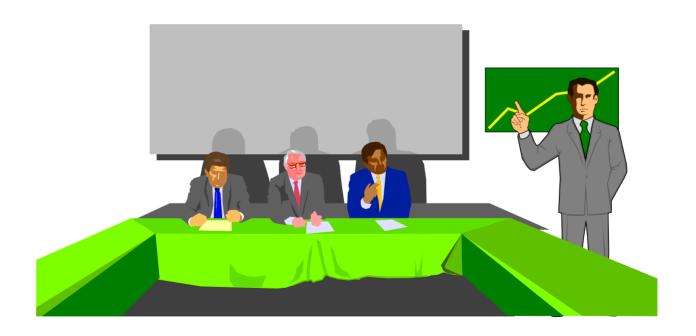
Average Sq. Ft.: 1,340

#### **Lettered and 2000 Block Apartments**



## **Questions & Answers**

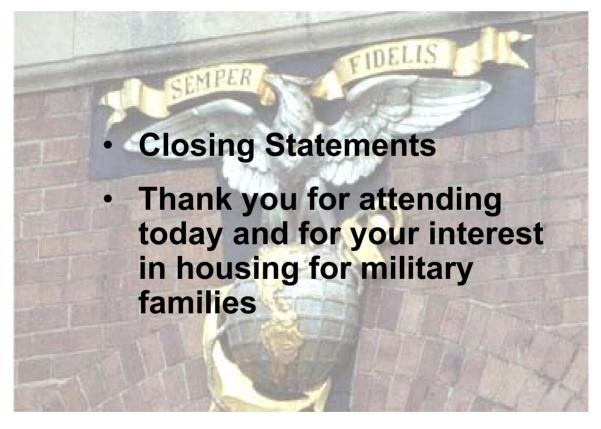






## **Closing Remarks**





#### **NAVFAC PPV Website**





#### **Other Addresses**



E-Sol: www.esol.navfac.navy.mil

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NAVFAC PPV: www.hsgnavfac.com